PREFACE ABOUT Q-PARK STRATEGY RESULTS OTHER INFORMATION OVERVIEWS

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## STAKEHOLDERS

Q-Park has a large number of stakeholders. The following overview shows how we engage with and involve our key stakeholders in our policy.

Stakeholders	Requirement	's	Activit	ies	Resou	ırces
Capital market -Shareholders -Banks <sup>1</sup>	Finan insen: Innov	nmarking cial health and sitivity to risks ation, research, levelopment	1	Strategy, policy, risk management, and calculating financial results Relationship between	I	General meeting of shareholders, meetings with banks Website, press
	I Trans	parency ommunication	•	financial and sustainability reporting	•	releases, annual reports
	I Ethico	reputation Il operating	I	Reporting according to guidelines, as basis	1	Compliance programme
	_	ies ompliance sy and	ı	for comparison with other organisations Reputation	' '	Relationship management Integrity Policy
		security	•	management	i	CSR Code
	relation	y about the onship between cial and nability reporting	1	Compliance with legislation and interpretation of responsibilities Information over consequences of investments and divestments Information over future opportunities and product innovations		
Customers - Private	Fair c	ompetition orices	T T	Quality management Information	I	Website, press releases,
- Business <sup>2</sup>	I Acces		ı	regarding liability Health and		annual reports Compliance
		ity practices		safety measures		programme
	l Quali	ty and good ng services	I	Product development and environmental	I	Customer Service Desk
	data :	cy and security		management	I	Customer satisfaction
	Good comp	laints processing			I	surveys Information at the location

<sup>1</sup> Interaction frequency: quarterly

<sup>2</sup> Interaction frequency: daily

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Stakeholders	Req	uirements	Activ	vities	Reso	urces
Employees - Existing	I	Job security and correct remuneration	I	Inform about Q-Park's plans and intentions	I	Consultation between
- Future <sup>1</sup>	1	Ethical	1	Work policy and HRM		and employees
, 0.0.0	ī	business operations Safety and good working conditions	I	Health and safety measures and prevention of incidents, emergencies, and accidents	1	Performance and appraisal interviews Employee training
	1	Good reputation Diversity	I I	Education and training Prevention of fraud and	i i	Internal reputation and communication
		Transparency and communication	I	undesirable behaviour Risk and reputation management	1	Employee satisfaction surveys Integrity Policy
Business	I	Ethical	I	Inform about Q-Park's plans	I	CSR Code
partners		business operations		and intentions	1	Annual reports
- Suppliers	1	Partnerships	1	Quality control and	1	Negotiations
- Commercial	1	Quality		information about liability	1	Position papers
parties <sup>2</sup>	1	Chain responsibility	I	Health and safety measures		and showcases
	I	Transparency and communication	I	Prevention of fraud and undesirable behaviour	I	Collaboration (on innovation)
	1	Innovation, research	1	Production conditions (also		and consultation
		and development		in the chain)	1	Integrity Policy
			I	Product development and care for the environment	I	Participate in knowledge platforms
			1	Sharing 'best practices'		
			I	Drafting standards		
			I	Comply with voluntary		
				agreements within sector		

<sup>1</sup> Interaction frequency: daily

<sup>2</sup> Interaction frequency: monthly

Stakeholders	Requirements		vities	Reso	urces
Municipalities - Local authorities - Communities	Benchmarking Employment Ethical operating activities and compliance Integration of transport modes Viable, accessible, and economically flourishing cities Cooperation and support for social projects	1 1 1	Design and implementation of the policy Sharing 'best practices' Own regional initiatives Modify design of parking facilities to suit the surroundings Sustainable construction, maintenance and renovation Public- Private Partnerships	1 1 1	Website, press releases, annual reports Collaboration and consultation CSR Code Sponsoring and donations
Governments, politics and society as a whole - National governments - EU - International institutes <sup>2</sup>	Safe, healthy, pleasant and social living environment Countering climate change Economical use of raw materials, energy and water Ethical business operations	1	Initiatives for sustainable urban mobility Prevention and reduction of damaging environmental impact Contribution to transparency of sector	1	Website, press releases, annual reports Consultation groups Integrity Policy

<sup>1</sup> Interaction frequency: monthly

<sup>2</sup> Interaction frequency: at least once a year